## KT\&G 3Q '21 Earnings Release


2021.11.4 | Investor Relations

## Disclaimer

This presentation is prepared and provided for the convenience of investors and shareholders prior to the completion of the external audit. Therefore certain contents are subject to change during the auditing process.

The financial information in this presentation is based on K-IFRS standards.

This presentation and related discussion contain certain forward-looking statements related to expected future business, financial performance and/or the industry forecasts which are uncertain. Therefore, the recipients of this presentation shall be aware of that the forward-looking statements set forth herein may not correspond to the actual results.

## Contents

(1) Consolidated Results
(2) KT\&G Performance
(3) KGC Performance
(4) Appendix

## 1. Consolidated Results

| (Unit: bil KRW) | 3Q 21 | 2Q 21 | 3Q '20 | QoQ | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 1,568.4 | 1,346.5 | 1,463.4 | 16.5\% | 7.2\% |
| KT\&G ${ }^{1)}$ | 930.4 | 950.9 | 908.8 | $\triangle 2.2 \%$ | 2.4\% |
| KGC ${ }^{1)}$ | 417.6 | 259.3 | 422.4 | 61.0\% | $\triangle 1.1 \%$ |
| Others and adjustments ${ }^{2)}$ | 220.4 | 136.3 | 132.2 | 61.7\% | 66.7\% |
| Operating Profit | 423.9 | 330.1 | 434.0 | 28.4\% | $\Delta 2.3 \%$ |
| Net Income | 359.2 | 246.4 | 277.7 | 45.8\% | 29.3\% |

1) Sales of KT\&G and KGC are the amounts before eliminating internal transactions
2) Others and adjustments are the figures after adjusting or eliminating internal transactions among other subsidiaries sales
$\square$ (Sales) 1.57 tril KRW / YoY 7.2\% 个

- Increase driven by the growth of HNB business and overseas cigarette subsidiaries(OP) 423.9bil KRW / YoY 2.3\% $\downarrow$
- Decrease in Export cigarettes and delayed recovery in non-tobacco subsidiaries


## (NI) 359.2 bil KRW / YoY 29.3\% $\uparrow$

- Increase in foreign currency translation gain


## 2. KT\&G Performance (1) Overview

| (Unit: bil KRW) | 3Q '21 | 2Q '21 | 3Q '20 | QoQ | YoY |
| ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 930.4 | 950.9 | 908.8 | $\Delta 2.2 \%$ | $2.4 \%$ |
| Domestic | 535.7 | 481.4 | 529.4 | $11.3 \%$ | $1.2 \%$ |
| Export'1) | 177.9 | 221.9 | 234.3 | $\Delta 19.8 \%$ | $\Delta 24.1 \%$ |
| Real Estate <br> and Others | 216.8 | 247.6 | 145.1 | $\Delta 12.4 \%$ | $49.4 \%$ |
| SG\&A | 171.7 | 210.7 | 184.5 | $\Delta 18.5 \%$ | $\Delta 6.9 \%$ |
| Operating <br> Profit | 324.3 | 326.4 | 353.6 | $\Delta 0.6 \%$ | $\Delta 8.3 \%$ |
| Net Income | 297.6 | 243.3 | 241.3 | $22.3 \%$ | $23.3 \%$ |

$\square$ (Sales) 930.4bil KRW / YoY 2.4\% $\uparrow$

- Growth in domestic \& global HNB business and real estate business
$\square$ (OP) 324.3bil KRW / YoY 8.3\% $\downarrow$
- Impact of F/X drop \& export cigarette sales decrease(NI) 297.6 bil KRW/ YoY 23.3\% $\uparrow$
- Increase in foreign currency translation gain


## 2. KT\&G Performance (2) Domestic Combustible Cigarette ${ }^{\text {1/ }}$

[Market/KT\&G Volume]

[ KT\&G M/S]
(Market Volume) 17.0 bil sticks / YoY 7.1\% $\downarrow$(KT\&G Volume) 11.1bil sticks / YoY 6.7\% $\downarrow$

- Impacted by decrease in total market volume(KT\&G M/S) 65.1\% / YoY 0.2\%p $\uparrow$
- Thanks to the launch of new brands and the continued expansion of 'Super Slim' products
- Record the highest quarterly M/S since 2009


## 2. KT\&G Performance (3) Domestic HNB Sticks ${ }^{11}$

[Domestic HNB Market Penetration Rate]
(Penetration Rate) 14.5\% (YTD)

- Continuing increase in demand in line with the trend of more health-consciousness and consumption behavior change(KT\&G M/S) 39.6\% (YTD)
- Stick(Fiit/Miix) M/S continues to grow following device(lil solid/ lil hybrid) M/S expansion
- Record the highest quarterly M/S(40.7\%) ever


## 2. KT\&G Performance (4) Overseas Cigarette (Export1) and Overseas subsidiaires²)

## [ Volume]



Subsidiaries Export

(unit: bil sticks)
(Volume) 11.2 bil sticks / YoY 11.8\% $\downarrow$

- Despite growth in overseas subsidiaries, impacted by a decline in Middle-East region
$\square$ (Sales) 251.0 bil KRW / YoY 4.5\% $\downarrow$Overseas Subsidiaries
Export

(unit : bil KRW)
[Sales]

| ] |  |  |
| :---: | :---: | :---: |
| 262.9 | 251.1 | 251.0 |
| 122.4 | 126.0 | 146.0 |
| 140.5 | 125.1 | 105.0 |
| 3Q '20 | $2 Q^{\prime} 21$ | $3 Q^{\prime} 21$ |

1) Export : KT\&G US results excluded

## 3. KGC Performance (1) Overview

| (unit: bil KRW) | $3 Q^{\prime} 21$ | $2 Q^{\prime} 21$ | $3 Q^{\prime} 20$ | QoQ | YoY |
| ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 417.6 | 259.3 | 422.4 | $61.0 \%$ | $\Delta 1.1 \%$ |
| Domestic | 372.4 | 219.2 | 388.6 | $69.9 \%$ | $\Delta 4.2 \%$ |
| Export | 45.2 | 40.1 | 33.8 | $12.7 \%$ | $33.7 \%$ |
| SG\&A | 147.0 | 124.9 | 146.0 | $17.7 \%$ | $0.7 \%$ |
| Operating <br> Profit | 68.6 | 6.5 | 81.4 | $955.4 \%$ | $\Delta 15.7 \%$ |
| Net Income | 53.1 | 6.4 | 58.3 | $729.7 \%$ | $\Delta 8.9 \%$ |

$\square$ (Sales) 417.6 bil KRW / YoY 1.1\% $\downarrow$

- Export sales improved due to increase in local sales in major markets
- However, domestic sales decreased impacted by domestic channel restructuring activities to enhance mid-to-long term efficiency and to improve distribution soundness


## $\square$ (OP) 68.6 bil KRW / YoY $15.7 \% \downarrow$

- Sales decline in high-margin channels such as franchise and duty-free
- COGS Increase caused by export sales growth, mainly root ginseng products with a high-cost ratio(NI) 53.1 bil KRW / YoY 8.9\% $\downarrow$


## 3. KGC Performance (2) Domestic Sales Analysis

[Sales by Channel ]

| Others | $\begin{aligned} & 126.3 \\ & (32.5 \%) \end{aligned}$ |  | $\begin{aligned} & 116.2 \\ & (31.2 \%) \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| - F/C stores |  |  |  |
| - DFS/Department Stores | $\begin{aligned} & 132.1 \\ & (34.0 \%) \end{aligned}$ | $\begin{aligned} & 86.1 \\ & (39.3 \%) \end{aligned}$ | $\begin{aligned} & 129.7 \\ & (34.8 \%) \end{aligned}$ |
|  | $\begin{aligned} & 130.2 \\ & (33.5 \%) \end{aligned}$ | $\begin{gathered} 70.5 \\ (32.1 \%) \\ 62.6 \\ (28.6 \%) \end{gathered}$ | $\begin{aligned} & 126.5 \\ & (34.0 \%) \end{aligned}$ |
|  | 3Q '20 | 2Q '21 | 3Q '21 |

[Sales by Product Type]
(unit: bil KRW)

| $\begin{aligned} & \text { Non-Red Ginseng } \\ & \text { Red Ginseng } \end{aligned}$ | $\begin{gathered} 43.4 \\ (11.2 \%) \end{gathered}$ |  | $\begin{aligned} & 42.0 \\ & (11.3 \%) \end{aligned}$ |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 345.2 \\ (88.8 \%) \end{gathered}$ | $\begin{gathered} 26.0 \\ (11.9 \%) \\ 193.2 \\ (88.1 \%) \end{gathered}$ | 330.4 (88.7\%) |
|  | 3Q '20 | 2Q '21 | 3Q '21 |

(unit: bil KRW)
116.2
129.7
126.5

3Q '21
42.0
(11.3\%)
330.4
88.7\%)

3Q '21

## (Sales by Channel) 372.4 bil KRW / YoY 4.2\% $\downarrow$

- (DFS/Department Stores) 126.5bil KRW / YoY 2.8\% $\downarrow$
- Department stores sales increased, while DFS and hypermarket sales declined
- (F/C Stores) 129.7bil KRW / YoY 1.8\% $\downarrow$
- High base effect of benefit from 2020 stimulus check
- (Others ${ }^{1)}$ ) 116.2 bil KRW / YoY 8.0\% $\downarrow$
- Online channels are continuously growing, but Home shopping declined due to channel restructuring activities to enhance efficiency(Sales by Product Type) Red Ginseng 88.7\% / YoY 0.1\%p $\downarrow$
※ The results below are still under audit by the outside auditors and may be subject to change.


## 4. Appendix (1) KT\&G Condensed Balance Sheet

## [Consolidated ]

| Accounts (unit: hundred mil. KRW) | '21.3Q | '20.4Q |
| :---: | :---: | :---: |
| Current Asset ${ }^{(a)}$ | 67,764 | 67,504 |
| Cash and cash equivalents, Etc ${ }^{(*)}$ | 27,497 | 25,758 |
| Trade and other receivables | 12,537 | 12,150 |
| Inventories | 22,945 | 25,350 |
| Others | 4,785 | 4,246 |
| Non-current assets | 51,724 | 47,180 |
| Property, plant, and equipment | 17,264 | 17,184 |
| Investment property | 10,612 | 10,302 |
| Others | 23,848 | 19,694 |
| Total assets | 119,488 | 114,684 |
| Current liabilities ${ }^{(b)}$ | 20,895 | 19,915 |
| Non-current liabilities | 4,347 | 3,853 |
| Total liabilities ${ }^{(c)}$ | 25,242 | 23,768 |
| Total equity ${ }^{(d)}$ | 94,246 | 90,916 |
| Current ratio ${ }^{(a / b)}$ | 324.3\% | 339.0\% |
| Debt ratio ${ }^{(c / d)}$ | 26.8\% | 26.1\% |

## [ Separate]

| Accounts <br> (unit: hundred mil. KRW) | '21. 3Q | '20.4Q |
| :---: | :---: | :---: |
| Current Asset ${ }^{(a)}$ | 45,145 | 47,082 |
| Cash and cash equivalents, Etc ${ }^{*}$ ) | 22,942 | 23,211 |
| Trade and other receivables | 9,759 | 10,498 |
| Inventories | 8,931 | 9,933 |
| Others | 3,513 | 3,440 |
| Non-current assets | 55,475 | 51,713 |
| Property, plant, and equipment | 11,230 | 11,396 |
| Investment property | 11,244 | 11,012 |
| Others | 33,001 | 29,305 |
| Total assets | 100,620 | 98,795 |
| Current liabilities ${ }^{(b)}$ | 16,837 | 17,180 |
| Non-current liabilities | 1,207 | 1,076 |
| Total liabilities ${ }^{(c)}$ | 18,044 | 18,256 |
| Total equity ${ }^{(d)}$ | 82,576 | 80,539 |
| Current ratio ${ }^{(a / b)}$ | 268.1\% | 274.1\% |
| Debt ratio ${ }^{(c / d)}$ | 21.9\% | 22.7\% |

(*) Cash and cash equivalents, Etc: Cash and cash equivalents, current other financial assets, current fair value through profit or loss
※ The results below are still under audit by the outside auditors and may be subject to change.

## 4. Appendix (2) KT\&G Condensed Income Statement

## [Consolidated]

| Accounts <br> (unit: hundred mil. KRW) | 3Q '21 | 3Q ’20 |
| :--- | ---: | ---: |
| Sales | $\mathbf{1 5 , 6 8 4}$ | $\mathbf{1 4 , 6 3 4}$ |
| Cost of sales | 7,451 | 6,353 |
| Gross profit | $\mathbf{8 , 2 3 3}$ | $\mathbf{8 , 2 8 1}$ |
| SG\&A | 3,994 | 3,941 |
| Operating profit | $\mathbf{4 , 2 3 9}$ | $\mathbf{4 , 3 4 0}$ |
| Other income/expenses | 778 | $(482)$ |
| Financial gain/loss and | $\mathbf{3 , 5 9 2}$ | 90 |
| others | $52.5 \%$ | $\mathbf{2 , 7 7 7}$ |
| Net income | $27.0 \%$ | $56.6 \%$ |
| Gross profit margin | $22.9 \%$ | $29.7 \%$ |
| Operating profit margin |  | $19.0 \%$ |
| Net income margin |  |  |

## [Separate]

| Accounts <br> (unit: hundred mil. KRW) | 3Q '21 | 3Q '20 |
| :--- | ---: | ---: |
| Sales | $\mathbf{9 , 3 0 4}$ | $\mathbf{9 , 0 8 8}$ |
| Cost of sales | 4,344 | 3,706 |
| Gross profit | $\mathbf{4 , 9 6 0}$ | $\mathbf{5 , 3 8 1}$ |
| SG\&A | 1,717 | 1,845 |
| Operating profit | $\mathbf{3 , 2 4 3}$ | $\mathbf{3 , 5 3 6}$ |
| Other income/expenses | 754 | $(344)$ |
| Financial gain/loss and | 66 | 100 |
| others | $\mathbf{2 , 9 7 6}$ | $\mathbf{2 , 4 1 3}$ |
| Net income | $34.3 \%$ | $59.2 \%$ |
| Gross profit margin | $32.0 \%$ | $38.9 \%$ |
| Operating profit margin |  | $26.6 \%$ |
| Net income margin |  |  |

※ The results below are still under audit by the outside auditors and may be subject to change.

## 4. Appendix (3) KT\&G Condensed Cash Flow

## [Consolidated ]

| (unit: Accoundred mil. KRW ) | $\begin{gathered} 3 Q^{\prime} 21 \\ \text { (accumulated) } \end{gathered}$ | $\begin{gathered} 3 Q^{\prime} 20 \\ \text { (accumulated) } \end{gathered}$ |
| :---: | :---: | :---: |
| Cash flows from operating activities | 12,038 | 12,080 |
| Cash generated from operations | 16,125 | 15,351 |
| Income tax paid | $(4,087)$ | $(3,271)$ |
| Cash flows from investing activities | $(4,772)$ | $(2,561)$ |
| Acquisition of property, plant and equipment | $(1,261)$ | $(1,521)$ |
| Cash flows from financing activities | $(5,996)$ | $(7,795)$ |
| Net increase in cash and cash equivalents | 1,270 | 1,724 |
| Cash and cash equivalents at Jan, 1 | 12,536 | 8,913 |
| Effect of exchange rate fluctuation | (197) | 5 |
| Cash and cash equivalents at Sep, 30 | 13,609 | 10,642 |

[ Separate]

| (unit: Accounts (unit: hundred mil. KRW) | $\begin{gathered} \text { 3Q '21 } \\ \text { (accumulated) } \end{gathered}$ | $\begin{gathered} 3 Q^{\prime} \text { '20 } \\ \text { (accumulated) } \end{gathered}$ |
| :---: | :---: | :---: |
| Cash flows from operating activities | 9,453 | 10,906 |
| Cash generated from operations | 13,213 | 13,588 |
| Income tax paid | $(3,760)$ | $(2,682)$ |
| Cash flows from investing activities | $(4,198)$ | $(1,358)$ |
| Acquisition of property, plant and equipment | (941) | $(1,144)$ |
| Cash flows from financing activities | $(6,029)$ | $(7,762)$ |
| Net increase in cash and cash equivalents | (774) | 1,786 |
| Cash and cash equivalents at Jan, 1 | 10,761 | 6,568 |
| Effect of exchange rate fluctuation | 15 | (4) |
| Cash and cash equivalents at Sep, 30 | 10,002 | 8,350 |

※ The results below are still under audit by the outside auditors and may be subject to change.

## 4. Appendix (4) KGC Condensed Financial Statement

[Condensed Balance Sheet ]

| Accounts <br> (unit: hundred mil. KRW) | 3Q '21 | 4Q '20 |
| :---: | :---: | :---: |
| Current assets | 15,704 | 15,837 |
| Inventories | 10,799 | 12,735 |
| Cash and cash equivalents | 1,070 | 216 |
| Others | 3,835 | 2,886 |
| Non-current Assets | 7,893 | 6,205 |
| Property, plant and equipment | 3,490 | 2,311 |
| Intangible assets | 279 | 286 |
| Others | 4,124 | 3,608 |
| Total assets | 23,597 | 22,042 |
| Current liabilities | 1,476 | 1,025 |
| Non-current liabilities | 954 | 882 |
| Total liabilities | 2,430 | 1,907 |
| Total equities | 21,167 | 20,135 |

[Condensed Statement of Comprehensive Income ]

| Accounts (unit: hundred mil. KRW) | 3Q '21 | 3Q '20 |
| :---: | :---: | :---: |
| Sales | 4,176 | 4,224 |
| Red ginseng roots | 180 | 125 |
| Red ginseng products | 3,992 | 4,095 |
| (Ratio) | (95.6\%) | (96.9\%) |
| Others | 4 | 4 |
| COGS | 2,020 | 1,950 |
| Gross profit | 2,156 | 2,274 |
| SG\&A | 1,470 | 1,460 |
| Operating profit | 686 | 814 |
| Other Income and expense | 21 | (22) |
| Financial gain/loss | 14 | 2 |
| Net income | 531 | 583 |

## Thank You

## кт\&ढै

20F, KT\&G Tower, 416 Yeoungdong-daero
Gangnam-Gu, Seoul, 06176 , Korea
www.ktng.com

