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PLOYEE VALUE

HAREHOLDERS MEETING

This presentation is prepared and provided for the convenience of investors and shareholders prior to the completion of the external audit. Therefore certain contents are subject to change during the auditing process.

The financial information in this presentation is based on K-IFRS standards.

This presentation and related discussion contain certain forward-looking statements related to expected future business, financial performance and/or the industry forecasts which are uncertain. Therefore, the recipients of this presentation shall be aware of that the forward-looking statements set forth herein may not correspond to the actual results.

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### 1. Consolidated Results

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(Unit : bil KRW)	1Q '21	4Q '20	1Q '20	QoQ	YoY
Sales	1,263.9	1,341.0	1,178.4	<b>∆5.7%</b>	7.3%
KT&G <sup>1)</sup>	757.8	957.2	661.3	∆ <b>20.8%</b>	14.6%
KGC <sup>1)</sup>	380.2	242.5	391.1	56.8%	∆2.8%
Others and adjustments <sup>2)</sup>	125.9	141.3	126.0	∆10.9%	∆0.1%
Operating Profit	317.7	336.7	314.0	<b>∆5.6%</b>	1.2%
Net Income	271.8	306.2	293.1	∆11 <b>.2%</b>	<b>∆7.3%</b>

#### ☐ (Sales) 1.26 tril KRW / YoY 7.3% ↑

• Increase driven by growth of KT&G overall business and overseas cigarette subsidiaries

#### □ (OP) 317.7 bil KRW / YoY 1.2% ↑

• Effect of increase in sales and ASP of overseas cigarette subsidiaries

#### $\Box$ (NI) 271.8 bil KRW / YoY 7.3% $\downarrow$

• Mainly due to financial loss increase

1) Sales of KT&G and KGC are the amounts before eliminating internal transactions

2) Others and adjustments are the figures after adjusting or eliminating internal transactions among other subsidiaries sales

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(Unit : bil KRW)	1Q '21	4Q '20	1Q '20	QoQ	YoY
Sales	757.8	957.2	661.3	∆ <b>20.8%</b>	14.6%
Domestic	458.5	445.5	435.0	2.9%	5.4%
Export <sup>1)</sup>	181.2	233.5	116.9	∆22.4%	54.9%
Real Estate and Others	118.1	278.2	109.4	∆57.5%	8.0%
SG&A	177.7	161.7	164.3	9.9%	8.2%
Operating Profit	248.0	363.7	249.9	∆31. <mark>8%</mark>	∆ <b>0.8%</b>
Net Income	237.0	298.3	260.8	∆ <b>20.5%</b>	<b>∆9.1%</b>

#### □ (Sales) 757.8 bil KRW / YoY 14.6% ↑

• Growth in domestic & export HNB business and export combustible sales

#### $\Box\,$ (OP) 248.0 bil KRW / YoY 0.8% $\downarrow\,$

• Impact of F/X drop, SG&A increase, and sales mix changes

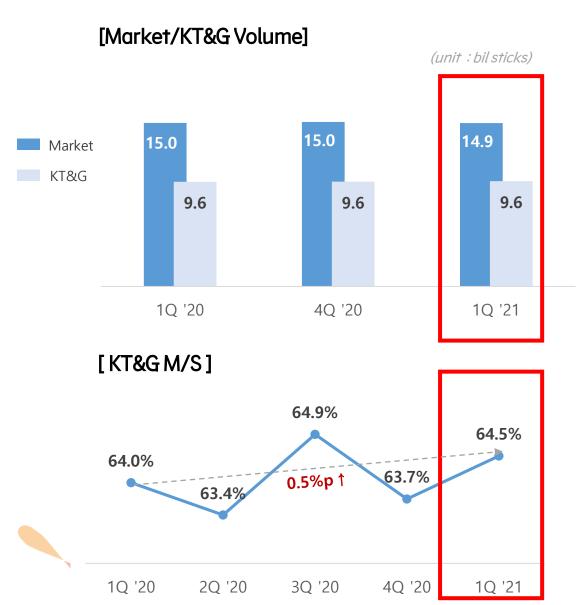
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#### □ (NI) 237.0 bil KRW / YoY 9.1%↓

• YoY base effect on finance income

1) Export : Separate result standard, prior to the consolidation removal of US subsidiary sales

### 2. KT&G Performance ② Domestic Combustible Cigarette



#### ☐ (Market Volume) 14.9 bil sticks / YoY 0.1% ↓

• Stable total volume YoY

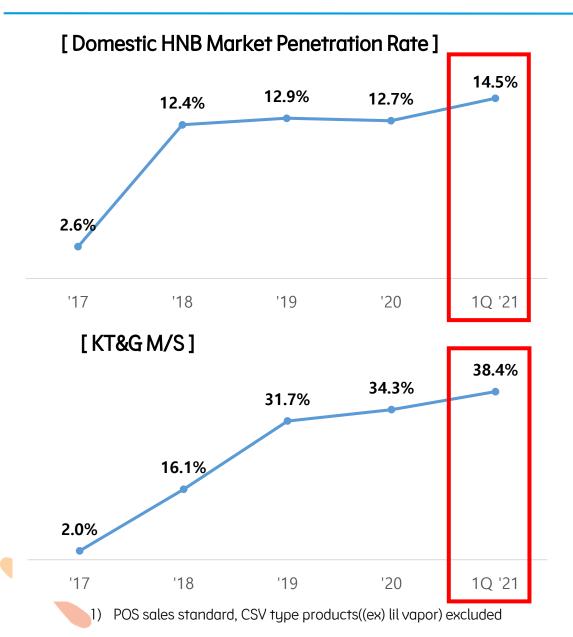
#### $\Box\,$ (KT&G Volume) 9.6 bil sticks / YoY 0.6% $\uparrow\,$

• Launching new brand '88 Returns' which is 'Newtro'(New+Retro) concept product, and strong sales of 'Super Slim' products

#### □ (KT&G M/S) 64.5% / YoY 0.5%p ↑

 Continued share gain by growing demands on 'less smell/low stimulus' products

### 2. KT&G Performance ③ Domestic HNB Cigarette<sup>1]</sup>

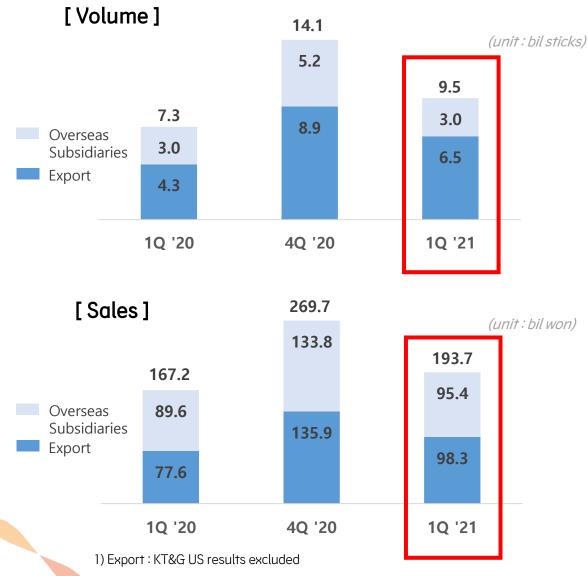


#### $\Box$ (Penetration Rate) 14.5% / QoQ 1.1%p<sup>+</sup>, YoY 1.9%p<sup>+</sup>

• Consecutive growth since '20. 4Q

#### ☐ (KT&G M/S) 38.4% / QoQ 1.7%p↑, YoY 6.9%p↑

• Continuous M/S gain thanks to stick product portfolio expansion (21.1Q 18sku) and strong sales of device(lil solid, lil Hybrid) 2. KT&G Performance ④ Overseas Cigarette(Export<sup>11</sup> and Overseas Subsidiaires<sup>21</sup>)



2) Overseas subsidiaries : Indonesia, US, Russia, Turkey, Iran subsidiaries

 $\Box$  (Volume) 9.5 bil sticks / YoY 30.1%  $\uparrow$ 

• Growth in overall export market

#### $\Box\,$ (Sales) 193.7 bil KRW / YoY 15.8% $\,\uparrow\,$

• Thanks to volume increases in high ASP regions such as Middle East/CIS market and USA

KT&G

(unit : bil won)	1Q <b>'</b> 21	4Q '20	1Q '20	QoQ	YoY
Sales	380.2	242.5	391.1	56.8%	△2.8%
Domestic	345.8	189.9	355.2	82.1%	∆2.6%
Export	34.4	52.6	35.9	∆34.6%	∆4.2%
SG&A	138.0	131.2	139.2	4.2%	△0.9%
Operating Profit	53.3	(13.3)	71.1	-	△25.0%
Net Income	40.7	(14.8)	55.3	-	△26.4%

#### $\Box\,$ (Sales) 380.2 bil KRW / YoY 2.8% $\downarrow\,$

• Slightly fall compared to 1Q, 2020 with less pandemic impact

#### $\Box\,$ (OP) 53.3 bil KRW / YoY 25.0% $\downarrow\,$

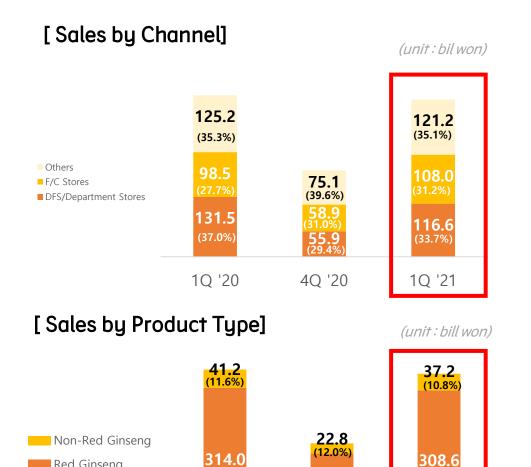
• Due to a reverse base effect of 1Q, 2020 with less pandemic impact

#### $\square$ (NI) 40.7 bil KRW / YoY 26.4% $\downarrow$

### **3. KGC Performance 2 Domestic Sales Analysis**

(89.2%

1Q '21



(88.4%)

1Q '20

167. (88.0%)

4Q '20

Red Ginseng

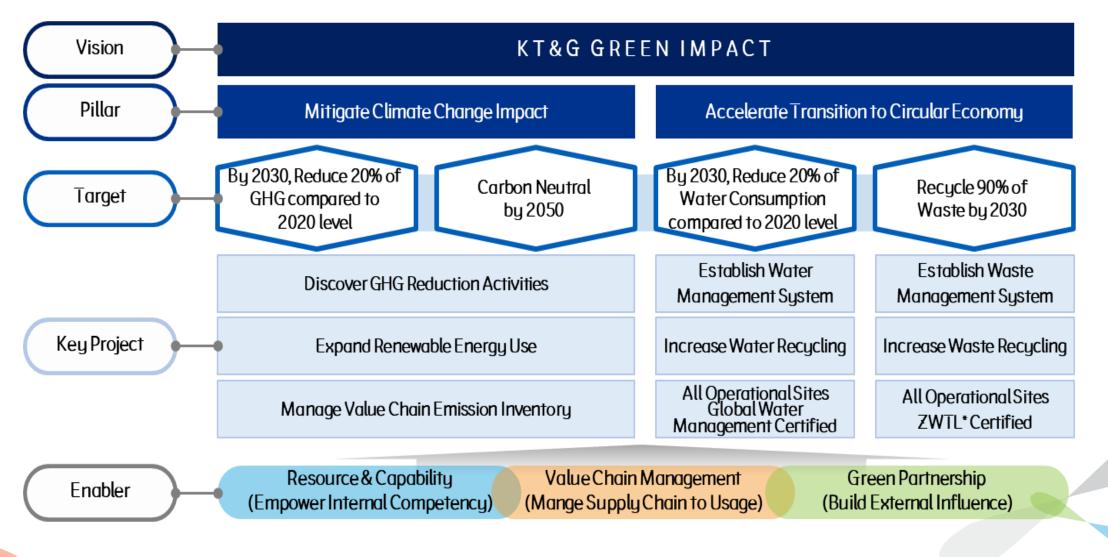
#### (Sales by Channel) 345.8 bil KRW / YoY 2.6% ↓ $\square$

- (DFS/Department Stores) 116.6 bil KRW YoY 11.3% ↓
  - Due to covid19 impacts on DFS channel
- (F/C Stores) 108.0 bil KRW YoY 9.6% ↑
  - On the back of consumer F/C store preference and increased demand for lunar new year holiday season
- (Others) 121.2 bil YoY 3.2% ↓
  - Mainly due to sales drop in home-shopping channel

#### (Sales by Product Type) Red Ginseng 89.2% / YoY 0.8%p↑

• Non-Red Ginseng portion decrease mainly due to drop in DFS sales

### 4. ESG Management



\* The results above are still under audit by the outside auditors and may be subject to change.

### 5. Appendix ① KT&G Condensed Balance Sheet

#### [Consolidated]

Accounts (unit: hundred mil. KRW)	1Q ′21	4Q ′20
Current Asset <sup>(a)</sup>	69,433	67,504
Cash and cash equivalents, Etc <sup>(*)</sup>	26,019	25,757
Trade and other receivables	14,386	12,150
Inventories	24,470	25,350
Non-current assets	48,223	47,180
Property, plant, and equipment	17,322	17,184
Investment property	10,495	10,302
Total assets	117,656	114,684
Current liabilities <sup>(b)</sup>	25,735	19,915
Non-current liabilities	4,069	3,853
Total liabilities <sup>(c)</sup>	29,804	23,768
Total equity <sup>(d)</sup>	87,852	90,916
Current ratio <sup>(a/b)</sup>	269.8%	339.0%
Debt ratio <sup>(c/d)</sup>	33.9%	26.1%

#### [Separate]

Accounts (unit: hundred mil. KRW)	1Q ′21	4Q ′20
Current Asset <sup>(a)</sup>	48,037	47,082
Cash and cash equivalents, Etc <sup>(*)</sup>	21,810	23,211
Trade and other receivables	13,126	10,498
Inventories	9,828	9,933
Non-current assets	52,559	51,713
Property, plant, and equipment	11,408	11,396
Investment property	11,175	11,012
Total assets	100,596	98,795
Current liabilities <sup>(b)</sup>	22,484	17,180
Non-current liabilities	1,102	1,076
Total liabilities <sup>(c)</sup>	23,586	18,256
Total equity <sup>(d)</sup>	77,010	80,539
Current ratio <sup>(a/b)</sup>	213.6%	274.1%
Debt ratio <sup>(c/d)</sup>	30.6%	22.7%

(\*) Cash and cash equivalents, Etc : Cash and cash equivalents, current other financial assets, current fair value through profit or loss

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### 4. Appendix ② KT&G Condensed Income Statement

#### [Consolidated]

Accounts (unit: hundred mil. KRW)	1Q ′21	1Q '20
Sales	12,639	11,784
Cost of sales	5,711	4,976
Gross profit	6,928	6,808
Selling, general and administrative expense	3,751	3,667
Operating profit	3,177	3,140
Other income/expenses	507	392
Financial gain/loss	147	568
Net income	2,718	2,931
Gross profit margin	54.8%	57.8%
Operating profit margin	25.1%	26.6%
Net income margin	21.5%	24.9%

#### [Separate]

Accounts (unit: hundred mil. KRW)	1Q ′21	1Q '20
Sales	7,578	6,613
Cost of sales	3,321	2,471
Gross profit	4,257	4,142
Selling, general and administrative expense	1,777	1,643
Operating profit	2,479	2,499
Other income/expenses	556	481
Financial gain/loss	162	568
Net income	2,370	2,608
Gross profit margin	56.2%	62.6%
Operating profit margin	32.7%	37.8%
Net income margin	31.3%	39.4%

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### 4. Appendix ③ KT&G Condensed Cash Flow

#### [Consolidated]

Accounts (unit: hundred mil. KRW)	1Q ′21	1Q ′20
Cash flows from operating activities	1,366	2,336
Cash generated from operations	2,319	3,266
Income tax paid	(953)	(929)
Cash flows from investing activities	(586)	(1,392)
Acquisition of property, plant and equipment	(558)	(335)
Cash flows from financing activities	(6)	(86)
Net increase in cash and cash equivalents	774	858
Cash and cash equivalents at Jan, 1	12,536	8,913
Effect of exchange rate fluctuation	(173)	(76)
Cash and cash equivalents at March, 31	13,137	9,695

#### [Separate]

Accounts (unit: hundred mil. KRW)	1Q ′21	1Q ′20
Cash flows from operating activities	(529)	760
Cash generated from operations	337	1,492
Income tax paid	(865)	(732)
Cash flows from investing activities	(346)	(132)
Acquisition of property, plant and equipment	(479)	(209)
Cash flows from financing activities	(25)	(20)
Net increase in cash and cash equivalents	(899)	609
Cash and cash equivalents at Jan, 1	10,761	6,568
Effect of exchange rate fluctuation	15	(15)
Cash and cash equivalents at March, 31	9,877	7,162

KT&G

### 4. Appendix ④ KGC Condensed Financial Statement

#### [Condensed Balance Sheet]

Accounts (unit: hundred mil. KRW)	1Q ′21	4Q '20
Non-current Assets	6,486	6,205
Property, plant and equipment	2,598	2,311
Intangible assets	280	286
Others	3,608	3,608
Current assets	15,969	15,837
Inventories	11,823	12,735
Cash and cash equivalents	1,119	216
Others	3,027	2,886
Total assets	22,455	22,042
Non-current liabilities	844	882
Current liabilities	1,009	1025
Total liabilities	1,853	1,907
Total equities	20,602	20,135
Total liabilities and equities	22,455	22,042

[Condensed Statement of Comprehensive Income]

Accounts (unit: hundred mil. KRW)	1Q ′21	1Q ′20
Net sales	3,802	3,911
Red ginseng roots	149	256
Red ginseng products	3,649	3,649
(Ratio)	(96.0%)	(93.3%)
Others	4	6
COGS	1,889	1,808
Gross profit	1,913	2,103
SG&A	1,380	1,392
Operating profit	533	711
Other Income and expense	15	14
Financial gain/loss	12	0
Net income	560	725
Comprehensive income	153	173
Net sales	407	552



## Thank You



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